# **DIY forecasting**

judgment, models & judgmental model selection



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## Judgment & forecasting

### Judgmental (point) forecasting

Lawrence et al., 1985; 1986; Lawrence & Makridakis, 1989; Sanders, 1992; Makridakis et al., 1993; Goodwin & Wright, 1993; 1994; ...

#### • Judgmental adjustments of a statistical baseline

Willemain, 1989; 1991; Mathews & Diamantopoulos, 1990; Goodwin & Fildes, 1999; Goodwin, 2000; Fildes et al., 2009; Syntetos et al., 2009; Franses & Legerstee, 2009; ...

#### • Judgmental probability forecasts and prediction intervals

Weinstein, 1982; Wright & Ayton, 1989; 1992; Onkal & Muradoglu, 1994; Eggleton, 1982; O'Connor & Lawrence, 1992; ...

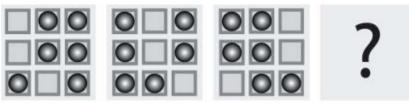
• Improving judgmental forecasts: feedback, decomposition, combining, ... Remus et al., 1996; Sanders, 1997; Goodwin & Fildes, 1999; Edmunson, 1990; Armstrong & Collopy, 1993; Lawrence et al., 1986; Blattberg & Hoch 1990; ...

#### • Judgmental model selection

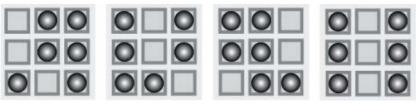
Bunn & Wright, 1991

## Forecasting with judgment: an IQ test analogy

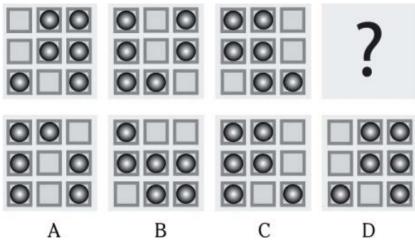
• Judgmental (point) forecasting



• Judgmental adjustments of a statistical baseline



• Judgmental model selection

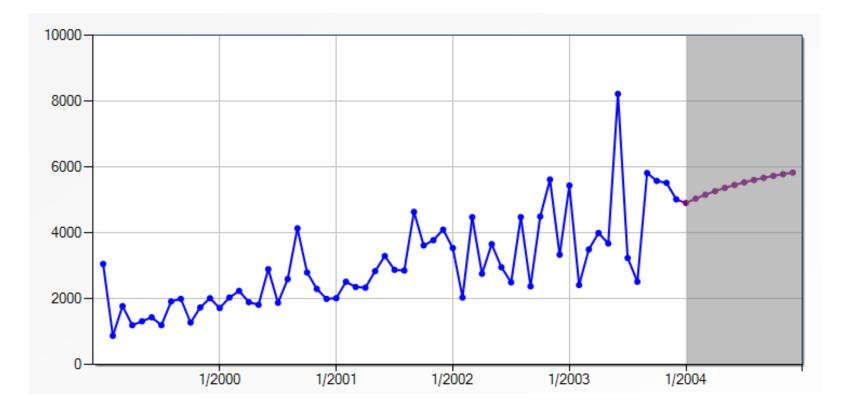


## Model selection in a FSS

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- What about judgment?
  - This strategy is implied by the majority of the world-leading FSSs.
  - However, an empirical investigation of how subjects perform in such tasks is a research gap.

## Why do we expect to work?



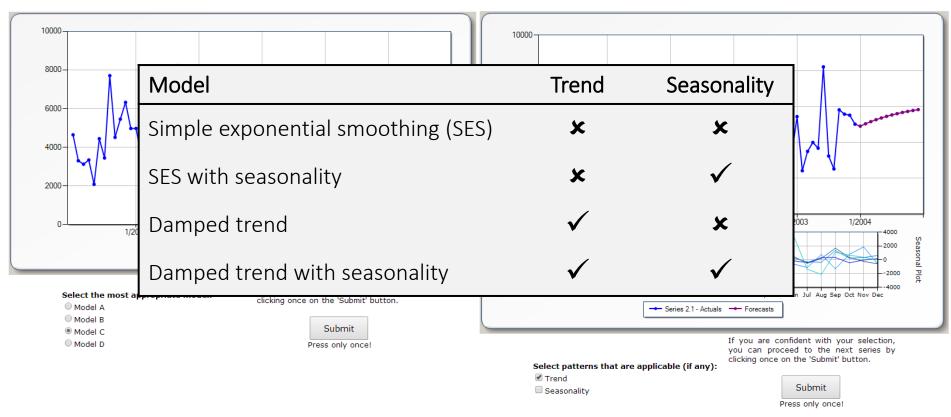
- Statistical approaches cannot ex-ante assess the out-of-sample forecasts.
- Forecasters can select a method based on the quality of the out-of-sample forecasts.

- The **Brain**: Human Judgment = Judgmental Selection
- The **Computer**: Forecasting System = Automatic Selection based on Information Criteria
- H1: Brain performs model selection differently than Computer.
- H2: Brain is better in building models than selecting ones.
- **H3:** Combination and aggregation will outperform both Brain and Computer.

## Laboratory experiment

#### Model Selection

Model Build

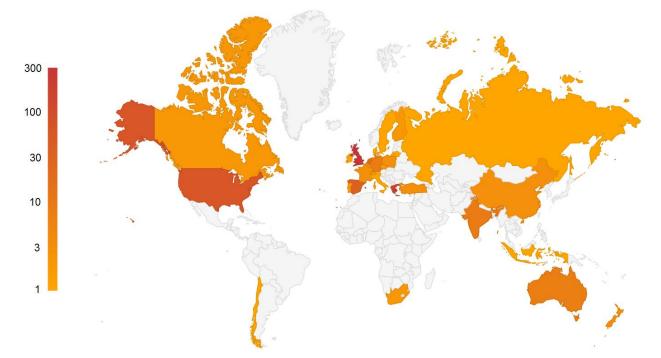


Each participant was randomly assigned in one of the two approaches and was asked to provide selections for 32 time series, based on different types of information.

## Participants

Role	Model Selection	Model Build	Total
UG students	139	137	276
PG students	103	108	211
Researchers	13	31	44
Practitioners	46	44	90
Other	40	32	72





## Individual judgmental selections

## Model A 0

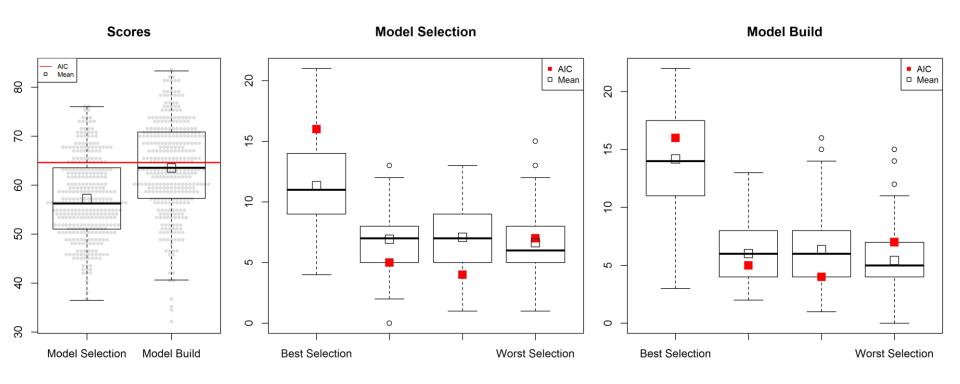
## Model B 0



Model C 1

Model D 0

## Selecting models judgmentally

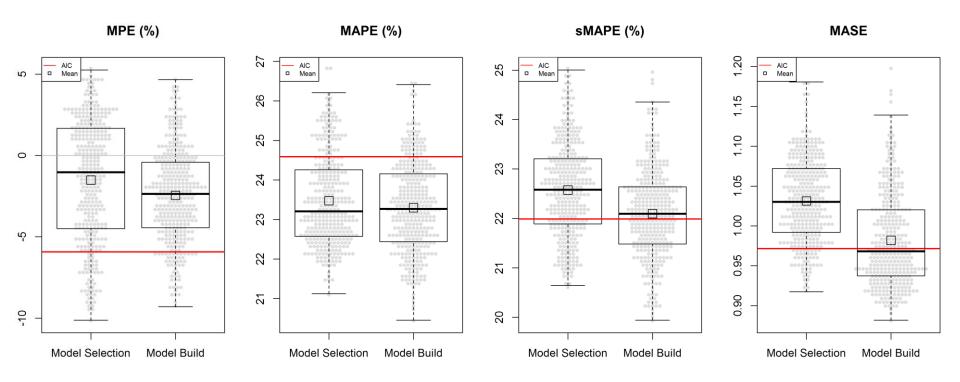


• Overall, humans' score is lower than statistics...

...while they select the ex-post best model less frequently.

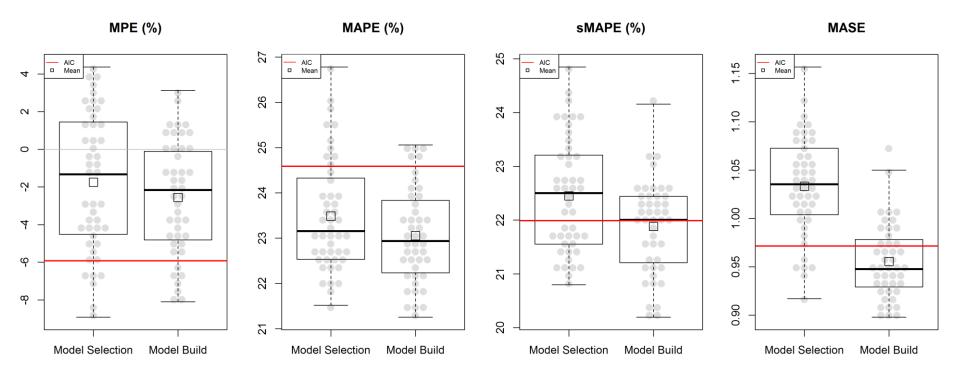
- However, they do succeed in avoiding the worst model.
- How does this translate to forecasting performance?

## Forecasting performance **overall**



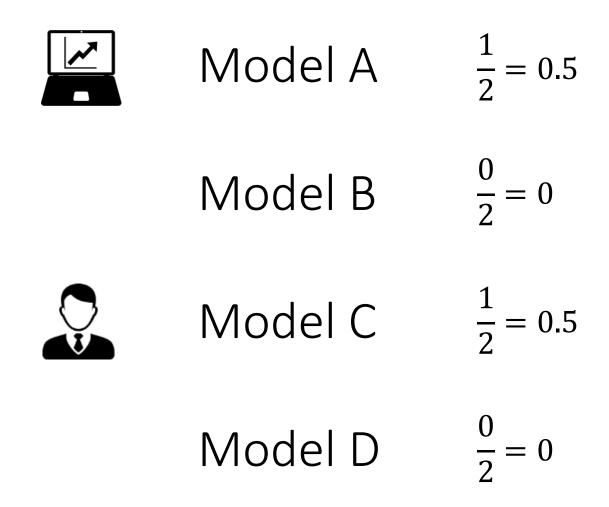
- In terms of bias and MAPE, humans perform significantly better than AIC.
- Participants in the Model Build experiment are as good as statistics, in terms of sMAPE or MASE.

## Forecasting performance of practitioners

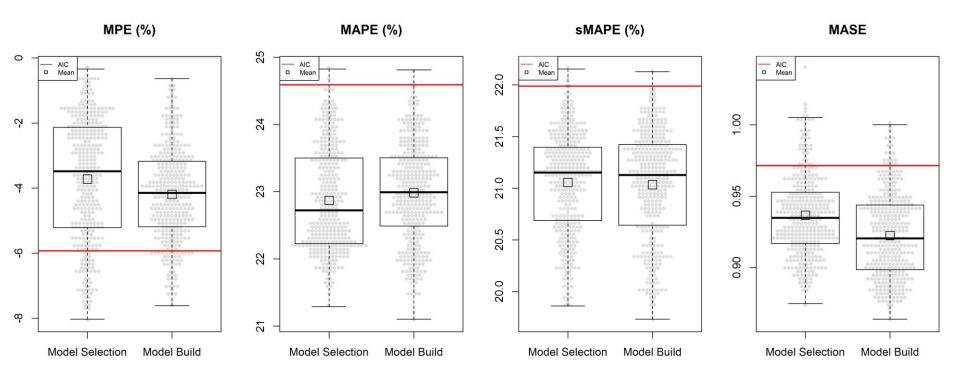


• Practitioners on "model build" approach generally outperform the statistical model selection.

### 50% statistics + 50% manager [Blattberg & Hoch, 1990]

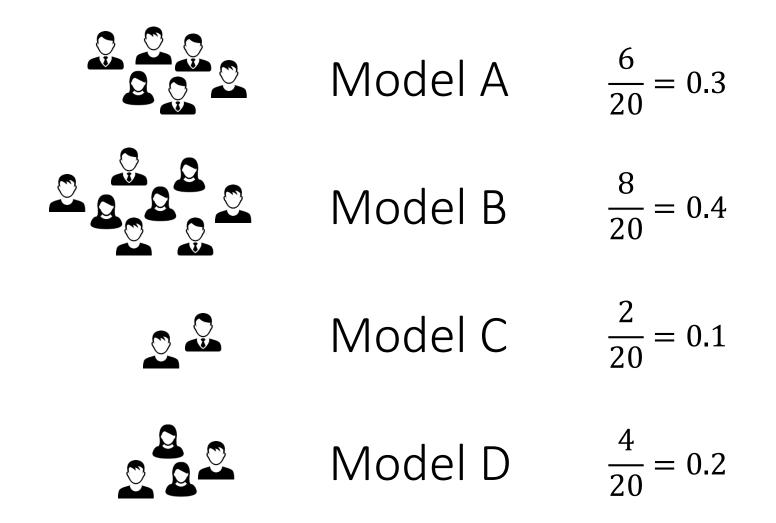


### 50% statistics + 50% manager: results

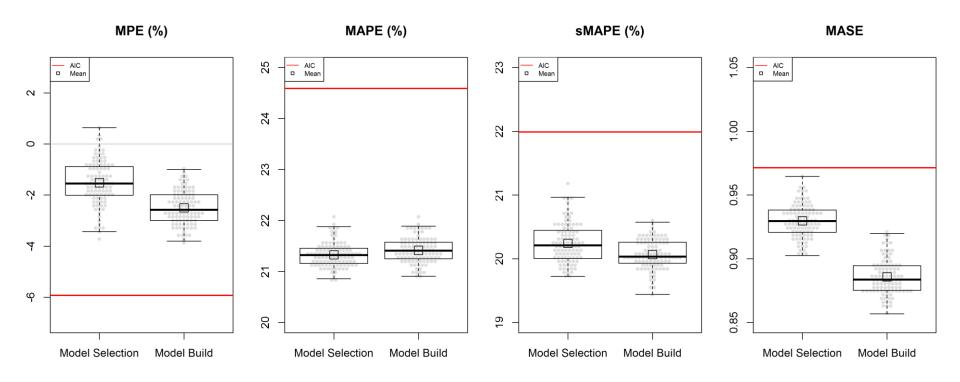


- The Blattberg-Hoch approach works for 86% of the cases for bias, 99% of the cases for MAPE and sMAPE and for 90% of the cases for MASE.
- The differences in the performance between the two approaches (model selection and model build) are also minimised.

## Wisdom of crowds

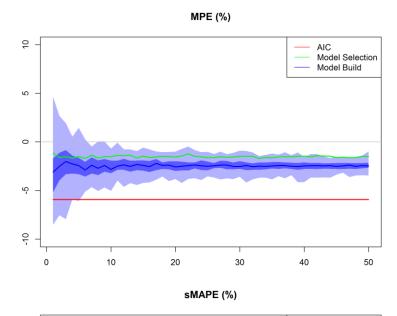


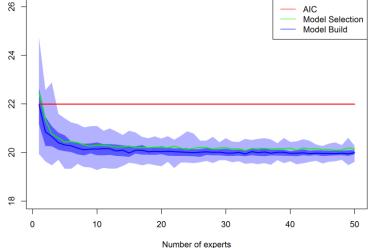
## Wisdom of crowds: results

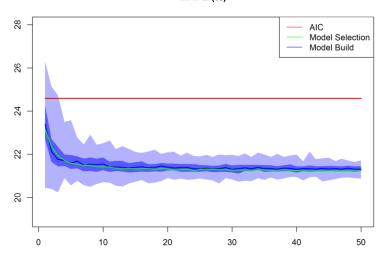


- 20 experts: the forecasting performance of a grouped judgmental model selection approach is significantly better than statistical model selection.
- How many experts are enough?

### Wisdom of crowds: results (cont'd)

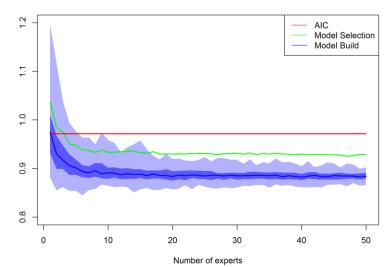




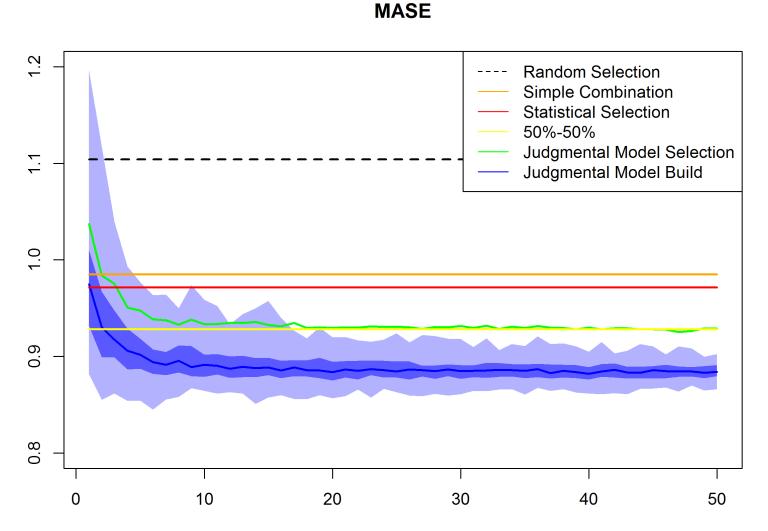


MAPE (%)





## Summary of results



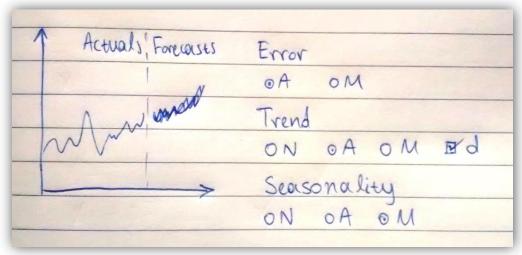
Number of experts

## Conclusions

- Judgmental model selection is offered by every FSS, but its performance has never been empirically evaluated before.
- Judgmental model selection and, especially, model build may offer improvements over a statistical selection strategy.
- The improvements are more apparent when we focus on the participants self-described as practitioners.
- Wisdom of crowd (grouped judgmental model selection) or a 50%-50% combination approach appear to be very promising.

## To do... and extensions

- Wisdom of crowds & decision trees: automatically derive optimal weights to emulate humans' selection strategy.
- Next experiment: judgmental build of ETS



• Next experiment: judgmental selection of model's parameters

## Questions?

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